February 09, 2026

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor,
Bandra Kurla Complex,
Bandra (E), Mumbai – 400051

Symbol: JUBLCPL

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai – 400001

Scrip Code: 544355

Dear Sir/Madam,

Sub: Investor Presentation on the Unaudited Standalone and Consolidated Financial Results of the Company for quarter and nine months ended December 31, 2025.

Please find enclosed the Investor Presentation on the Unaudited Standalone and Consolidated Financial Results of the Company for quarter and nine months ended December 31, 2025.

The aforesaid presentation is also being made available on the website of the Company at www.jacpl.co.in

This is for your information and records.

Thanking you,
For and on behalf of
Jubilant Agri and Consumer Products Limited

Hariom Pandey

Digitally signed by Hariom Pandey
Date: 2026.02.09 20:43:13 +05'30'

Hariom Pandey
Company Secretary

Encl.: a/a

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E-mail: investorsjacpl@jubl.com

JUBILANT
AGRI & CONSUMER PRODUCTS

EARNINGS PRESENTATION | Q3/9M-FY26

SNAPSHOT

OVERVIEW

- Jubilant Bhartia group company
- Wide Product Range – B2C & B2B
- Experience and capabilities built over 2 decades
- Focus to grow Consumer Products Business and product portfolio expansion through new product launches

OPERATIONS

- 8 manufacturing facilities across India
- Pan India Distribution Network
- Marquee Client profile
- Strong inhouse R&D with high focus on innovation

FINANCIALS

5-year CAGR	**FY25**
• Revenues: ~23% • EBITDA: ~24%	• ROCE - 34% • D/E: 0.15

ROCE: calculate excluding exceptional items

Consumer Products

One of the leading
consumer brands in Adhesives market and a reputed player in the Wood Finishes market

Food Polymers

No.1
in India and **No. 2** player globally for SPVA in solid form for chewing gum base

Latex

No. 1
in India and globally (excl. China) for Vinyl Pyridine Latex for automobile Tyres and conveyor belt

Agri-Products

No.1
for Single Super Phosphate (SSP) in Uttar Pradesh, with presence in Agri-nutrients

Performance Polymers & Chemicals (62%)

Industrial Polymers
Food polymers
Latex

Adhesives
Consumer products

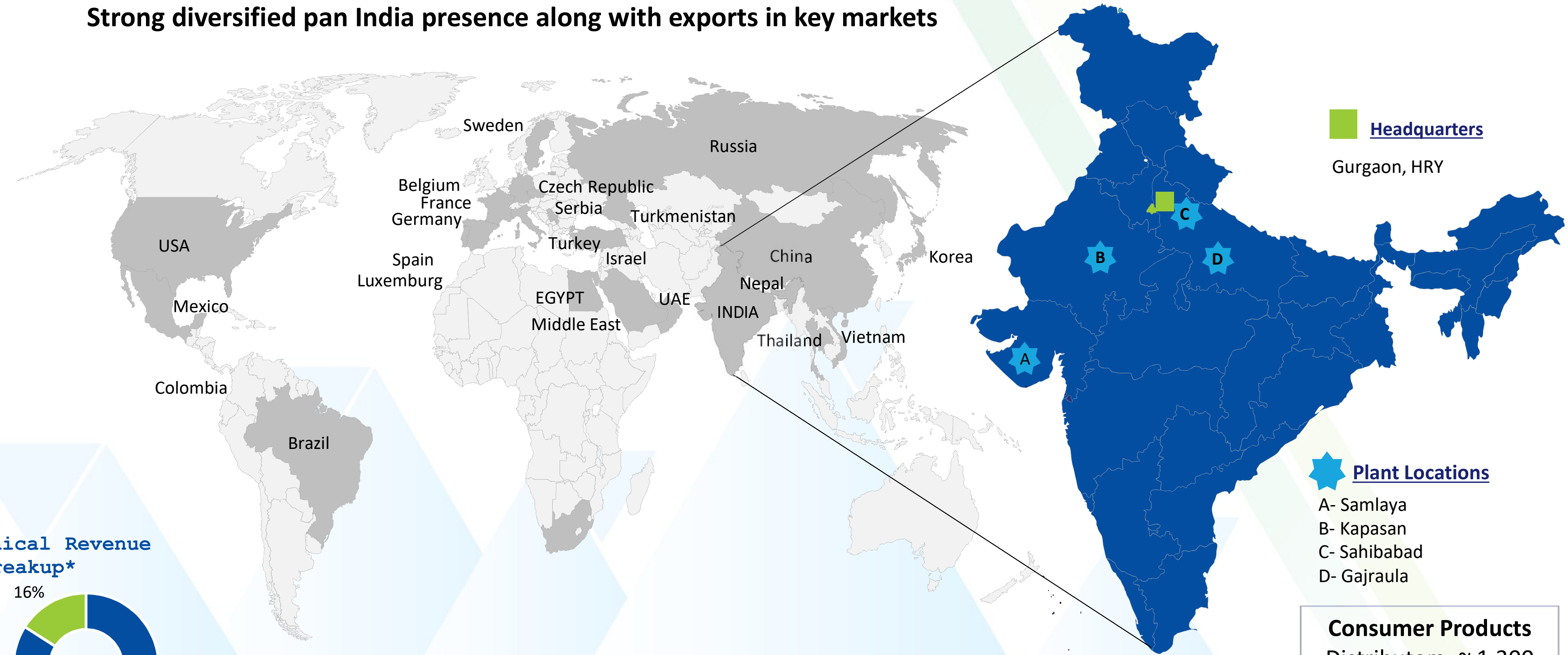
Agri Products (38%)

P&K Fertilisers
SSP

Agri Nutrients

GEOGRAPHICAL PRESENCE

Strong diversified pan India presence along with exports in key markets



Headquarters

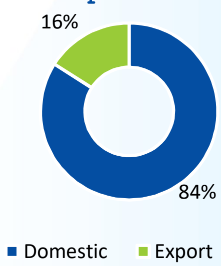
Gurgaon, HRY

Plant Locations

A- Samlaya
B- Kapasan
C- Sahibabad
D- Gajraula

Consumer Products
Distributors: ~ 1,300
Retailers: ~ 28,000

Geographical Revenue Breakup*



*As on 9M-FY26

MANUFACTURING PLANTS

Gajraula, Uttar Pradesh

SSP, SPVA, Adhesive and Wood Finishes

Sahibabad, Uttar Pradesh

Adhesives

Samlya, Vadodara, Gujarat

Latex

Kapasan, Chittorgarh, Rajasthan

SSP

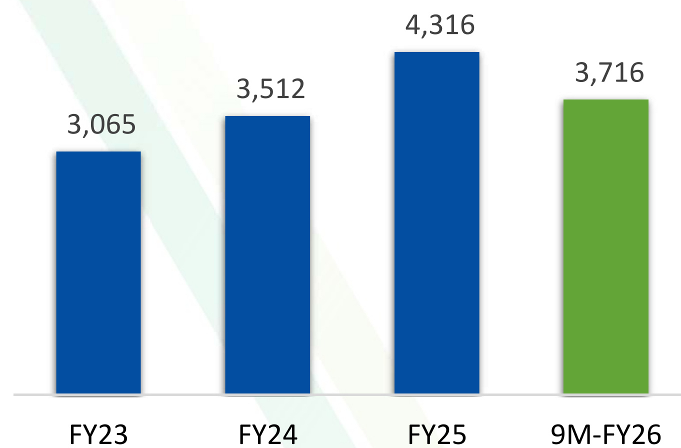
TOTAL CAPACITY

Polymers and Chemicals: 80,000 MTPA

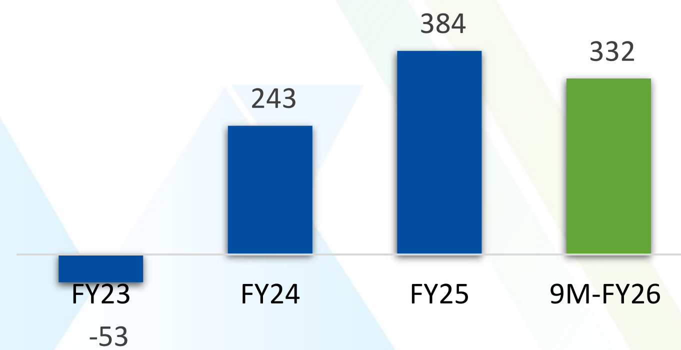
Single Super Phosphate: 400,000 MTPA

ADHESIVES

REVENUE (INR MN)



EBIT (INR MN)



* EBIT as per Segment

ADHESIVES: Q3/9M-FY26 FINANCIAL HIGHLIGHTS

ADHESIVES (INR MN)	NET SALES	EBIT *
Q3 FY26	1,197	86
Q3 FY25	1,074	77
GROWTH	11%	12%

ADHESIVES (INR MN)	NET SALES	EBIT *
9M FY26	3,716	332
9M FY25	3,172	288
GROWTH	17%	15%

* EBIT as per Segment

ADHESIVES Q3-FY26 OPERATIONAL HIGHLIGHTS

Key Highlights

- The company sustained double-digit revenue growth despite a slightly softer demand environment in the key markets
- Wider distribution reach with a stronger contractor loyalty ecosystem aided the growth momentum
- Higher A&P spending boosted brand visibility and demand with increased digital-led brand building across social media platforms
- EBITDA margins were supported by lower input costs

Outlook

- Domestic construction demand continues to strengthen, supporting strong growth prospects
- Urban housing demand uplifted driven by rising renovations and modular furniture adoption
- GST 2.0 reforms and recent high budget allocation for Infrastructure sector - expected to further boost demand

- Focus remains on profitable, volume-led growth through new innovative product launches & channel expansion
- Stable input costs environment enable continued strategic A&P-led demand generation

ADHESIVES : Product Range

D3 certified
Waterproof
Anti bubble
Fast drying (1 Hour)

Anti bubble
20% higher Coverage
Fast Drying (2 Hours)

Heat Proof

Waterproof

Waterproof

Super Fast Bonding
Benzene Free
180 degree Temperature resistance

PVC & acrylic Specialist

General Purpose Adhesive

Multi substrate Spray Adhesive

ADHESIVES : New Product Launches

Jubiquik Maestro Cyanoacrylate

Jubiguard Durashield HDPE

ADHESIVES: Marketing Activities

Contractor Meet

Dealer Meet

Dealer Annual Trip

PERFORMANCE POLYMERS & CHEMICALS

Performance polymer & chemicals business vertical product portfolio includes Consumer products, Food Polymers and Latex.

Consumer Products

Adhesives
Wood Finishes

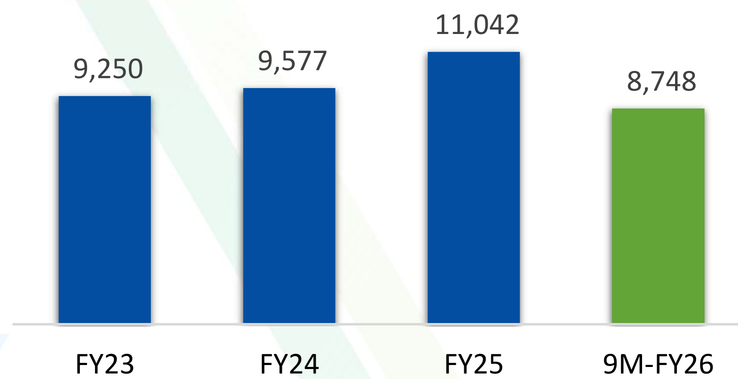
Latex

VP Latex
SBR Latex
NBR Latex

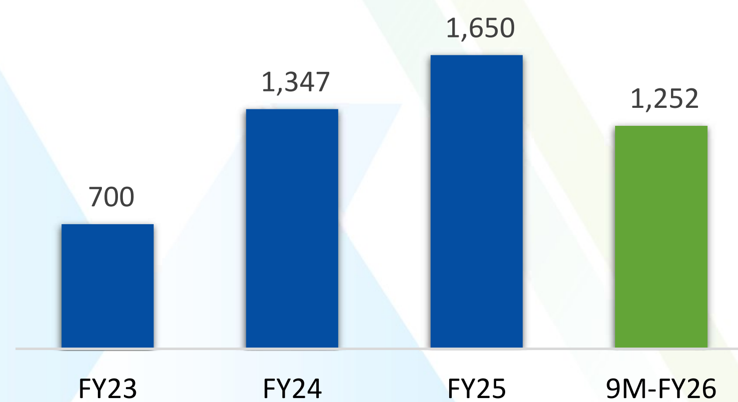
Food Polymers

Solid Poly Vinyl Acetate (SPVA)

SEGMENT REVENUE (INR MN)



SEGMENT EBIT (INR MN)



PERFORMANCE POLYMERS & CHEMICALS: Q3/9M-FY26
FINANCIAL HIGHLIGHTS

PERFROMANCE POLYMERS & CHEMICALS (INR MN)	NET SALES	EBIT *
Q3 FY26	2,856	320
Q3 FY25	2,744	416
GROWTH	4%	(23)%
9M FY26	8,748	1,252
9M FY25	8,170	1,257
GROWTH	7%	(0)%

** EBIT as per Segment*

Including Adhesives

PERFORMANCE POLYMERS & CHEMICALS Q3-FY26 OPERATIONAL HIGHLIGHTS

Key Highlights

- Replacement tyres and tyre cord fabrics witnessed a slowdown in demand both domestic and global in market
- Industrial polymers remained under pressure due to global weakness; focus continues on adding new customers and portfolio expansion
- New SBR Latex range broadened the portfolio, supporting future market share gains
- Industrial and Food polymers faced demand softness due to USA tariff uncertainty but gained share in other regions
- Higher input costs for certain raw materials pressured EBITDA margins, but pricing is expected to normalize by Q1 FY27

AGRI PRODUCTS

Agri business offers a range of products in Crop Nutrition, Crop Growth Regulator and Crop Protection.

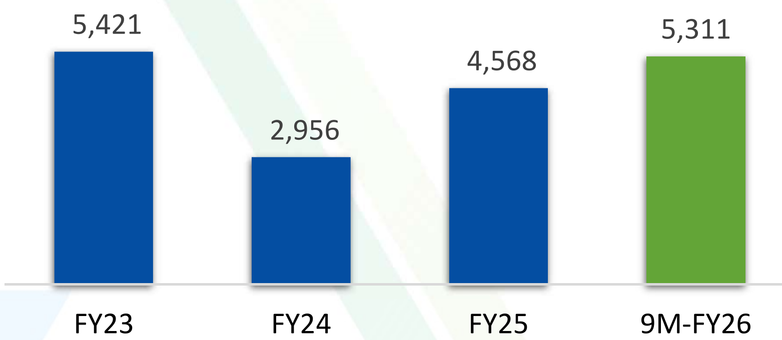
No.1 for Single Super Phosphate (SSP) in Uttar Pradesh.

Products sold under the umbrella brand '**Ramban**'.

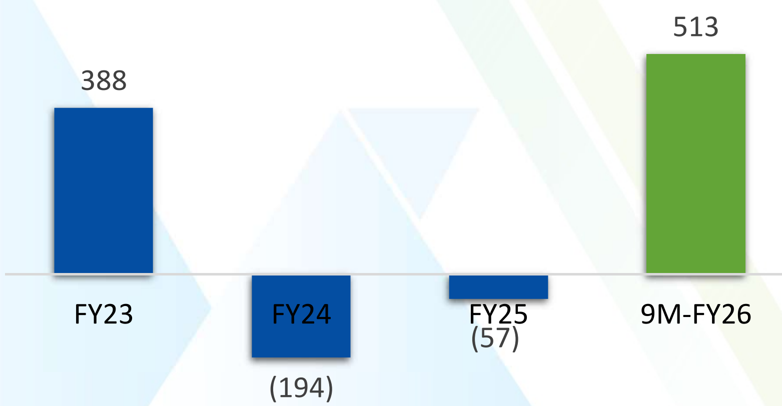
Entered 8 new states in last 2 years

2 Manufacturing locations

SEGMENT REVENUE (INR MN)



SEGMENT EBIT (INR MN)



AGRI PRODUCTS INCLUDES AGRI NUTRIENTS

AGRI PRODUCTS: Q3/9M-FY26 FINANCIAL HIGHLIGHTS

AGRI PRODUCTS (INR MN)	NET SALES	EBIT *
Q3 FY26	1,654	89
Q3 FY25	1,231	(39)
GROWTH	34%	NA
9M FY26	5,311	513
9M FY25	3,457	22
GROWTH	54%	NA

** EBIT as per Segment*

AGRI PRODUCTS Q3-FY26 OPERATIONAL HIGHLIGHTS

Key Highlights

- Favourable monsoons and strong agricultural sentiment across key markets contributed to high double-digit revenue growth
- An increase in value-added product mix supported better margins and revenue performance
- Continued to drive product penetration in new territories through channel expansion
- Expanded product portfolio and entered the bulk fertilizer segment with NPK 20:20:0:13 to leverage the existing distribution network
- The Agri Nutrient business reported lower revenue and margins due to regulatory changes in FCO norms for Bio-stimulants

Outlook

- Overall outlook remains positive, supported by an above-normal monsoon, improved soil moisture, and healthy reservoir levels, which are expected to strengthen sowing activity and rural sentiment in the Rabi season

- INR 37,952 crore subsidy approved under the Nutrient-Based Subsidy (NBS) scheme for Rabi 2025–26, with higher support for phosphorus and sulphur nutrients, likely to further strengthen fertilizer affordability and offtake

Q3-FY26 FINANCIAL OVERVIEW

CONSOLIDATED: Q3/9M-FY26 FINANCIAL HIGHLIGHTS

CONSOLIDATED (INR MN)	NET SALES	EBITDA *	PBT **	PAT***
Q3 FY26	4,510	393	328	215
Q3 FY25	3,975	342	277	213
GROWTH	13%	15%	18%	1%
9M FY26	14,059	1,665	1,494	1,079
9M FY25	11,627	1,185	967	723
GROWTH	21%	41%	55%	49%

*EBITDA is before non-operating income & exceptional items

**PBT before exceptional items

***PAT – include one-time exceptional items (Rs. 38.3 MN on account of implementation of four labour codes)

QUARTERLY FINANCIAL PERFORMANCE

PARTICULARS (INR MN)	Q3-FY26	Q3-FY25	Y-o-Y	Q2-FY26	Q-o-Q
Revenue from Operations	**4,510**	**3,975**	**13%**	**5,130**	**(12%)**
Total Expenses	4,118	3,632	13%	4,491	(8%)
EBITDA	**392**	**343**	**15%**	**639**	**(38%)**
EBITDA Margins (%)	***8.7%***	***8.6%***	***11 Bps***	***12.5%***	***(375) Bps***
Depreciation and amortisation expenses	46	40	18%	43	9%
Finance costs	20	29	(31%)	13	53%
Other Income	2	4	(50%)	1	NA
Exceptional Item	38	-	NA	-	NA
PBT	**290**	**277**	5%	**584**	(50%)
Tax	75	64	17%	161	(54%)
PAT from Continuing Business	215	213	1%	423	(49%)
PAT from Discontinued Operation	-	-	NA	-	NA
PAT	**215**	**213**	**1%**	**423**	**(49%)**
PAT Margins (%)	***4.8%***	***5.4%***	***(59) Bps***	***8.2%***	***(348) Bps***
Other Comprehensive Income	(1)	2	NA	3	NA
Total Comprehensive Income	**214**	**215**	**0%**	**426**	**(50%)**
Diluted EPS (INR)	14.26	13.89	3%	27.41	(48%)

YTD FINANCIAL PERFORMANCE

PARTICULARS (INR MN)	9M-FY26	9M-FY25	Y-o-Y
Revenue from Operations	**14,059**	**11,627**	**21%**
Total Expenses	12,393	10,442	19%
EBITDA	**1,666**	**1,185**	**41%**
EBITDA Margins (%)	***11.8%***	***10.2%***	***165 Bps***
Depreciation and amortisation expenses	130	118	10%
Finance costs	50	112	(56%)
Other Income	8	12	(25%)
Exceptional Item	38	-	NA
PBT	**1,456**	**967**	**51%**
Tax	377	244	55%
PAT from Continuing Business	**1,079**	**723**	**49%**
PAT from Discontinued Operation	-	(5)	NA
PAT	**1,079**	**717**	**50%**
PAT Margins (%)	***7.7%***	***6.2%***	***150 Bps***
Other Comprehensive Income	2	2	**0%**
Total Comprehensive Income	**1,081**	**719**	**50%**
Diluted EPS (INR)	70.41	47.07	50%

SEGMENT RESULTS

Sr. No.	Particulars	Q3			9M		
		Dec-24	Dec-25	Growth %	Dec-24	Dec-25	Growth %
1	Segment Sales *						
	A) Performance Polymers & Chemicals	2,744	2,856	4%	8,170	8,748	7%
	B) P&K Fertilizers	1,197	1,626	36%	3,327	5,215	57%
	C) Agri Nutrients	34	28	(18)%	130	96	(25)%
	Revenue from Operations	**3,975**	**4,510**	**13%**	**11,627**	**14,060**	**21%**
2	Segment Results						
	A) Performance Polymers & Chemicals	416	320	(23)%	1,257	1,252	(0%)
	B) P&K Fertilizers	(57)	85	NA	(26)	506	NA
	C) Agri Nutrients	18	4	(79)%	49	7	(86)%
	Total Segment Results	**377**	**409**	**8%**	**1,280**	**1,765**	**38%**
	Less : i) Finance Costs	29	20	(31)%	113	50	(56)%
	ii) Other unallocable expenditure net of unallocable income	71	61	(13)%	206	221	7%
	Profit/(Loss) before exceptional items and tax	**277**	**328**	**18%**	**961**	**1,494**	**55%**
	i) Exceptional items	-	(38)	NA	-	(38)	NA
	Total Profit/(Loss) before tax	**277**	**290**	**5%**	**961**	**1,456**	**52%**

* Segment Sales: Net of Inter segment revenue

HISTORICAL FINANCIAL OVERVIEW

HISTORICAL INCOME STATEMENT

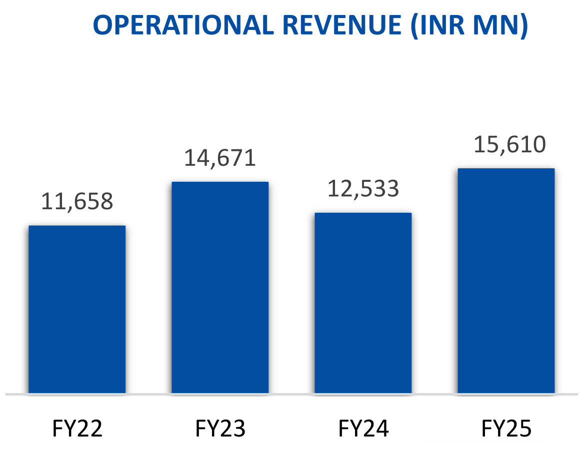
PARTICULARS (INR MN)	FY22	FY23	FY24	FY25
Revenue from Operations	**11,658**	**14,671**	**12,533**	**15,610**
Total Expenses	10,661	13,659	11,461	14,153
EBITDA	**997**	**1,012**	**1,072**	**1,457**
EBITDA Margins (%)	***8.55%***	***6.90%***	***8.55%***	***9.33%***
Depreciation and amortisation expenses	(127)	(142)	(150)	(161)
Finance costs	(146)	(194)	(196)	(134)
Other Income	10	29	14	17
Exceptional Item	-	-	(335)	-
PBT	**734**	**705**	**405**	**1,179**
Tax	(188)	(221)	(98)	(296)
PAT from Continuing Business	**546**	**484**	**307**	**883**
PAT from Discontinued Operation	(10)	103	(10)	(5)
PAT	**536**	**587**	**297**	**878**
PAT Margins (%)	***4.60%***	***4.00%***	***2.37%***	***5.62%***
Other Comprehensive Income	3	(2)	(5)	(2)
Total Comprehensive Income	**539**	**585**	**294**	**876**
Diluted EPS (INR)	35.25	40.86	18.44	57.17

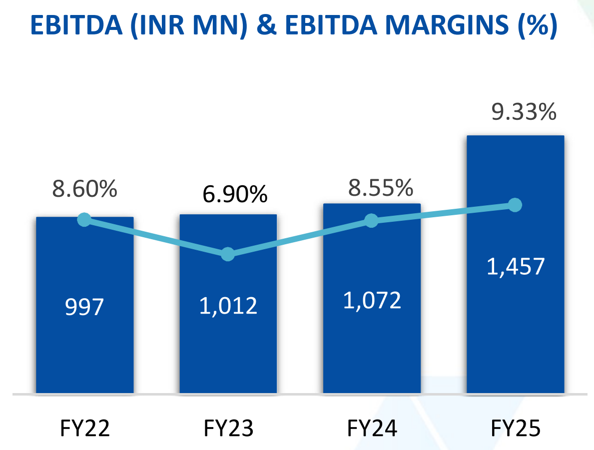
HISTORICAL BALANCE SHEET

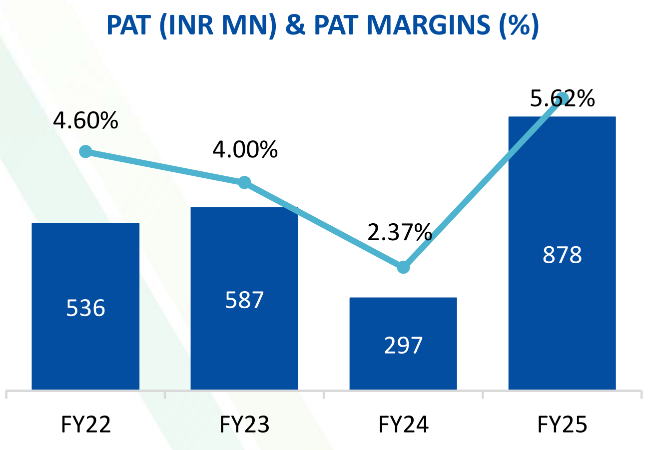
PARTICULARS (INR MN)	FY22	FY23	FY24	FY25
Equity				
Share Capital	150	151	151	151
Other Equity	1,247	1,877	2,202	3,104
Liabilities				
Non-current Liabilities				
Long term provision	128	127	120	130
Other Financial liabilities	55	67	79	96
Lease Liabilities	34	194	171	188
Borrowings	550	236	120	28
Deferred tax liabilities (net)			-	20
Current Liabilities				
Borrowings	909	1,461	1,315	528
Financial liabilities				
(i) Trade Payables	2,744	1,746	1,892	1,635
(ii) Other Financial liabilities	574	628	894	1,054
(iii) Lease Liabilities	20	27	14	27
Other Current liabilities	351	207	411	**254**
Provisions	71	57	74	116
Curent Tax Liabilities (net)	4	9	6	**19**
Total Liabilities	**5,440**	**4,759**	**5,096**	**4,095**
Equity And Liabilities	**6,837**	**6,786**	**7,449**	**7,350**

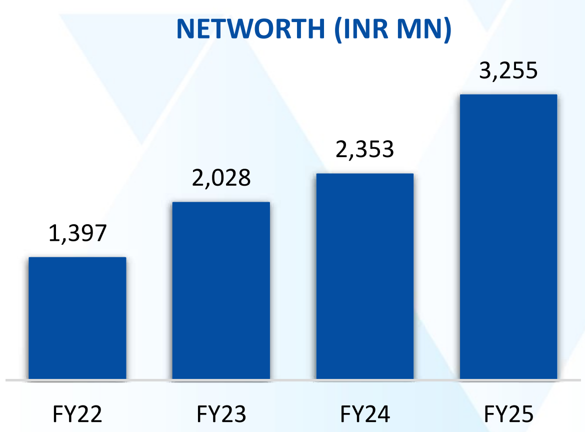
PARTICULARS (INR MN)	FY22	FY23	FY24	FY25
Non-current Assets				
Property, plant & equipment	1,516	1,685	1,707	1,799
Other Intangible Assets	14	13	8	4
Capital Work-in-progress	4	48	46	195
Intangible assets under development			-	15
Financial assets				
(i) Investments				
(ii) Loans & Advances	1	1	1	1
(iii) Other financial assets	10	14	14	15
Deferred Tax Asset	339	119	25	-
Other non-current assets	26	32	26	**25**
Current Assets				
Inventories	2,327	1,874	2,351	1,905
Financial assets				
(i) Investment	-	-	1	1
(ii) Trade Receivable	1,976	2,570	2,461	2,875
(iii) Cash and cash equivalents	64	53	152	59
(iv) Other bank balances	1	2	2	1
(v) Loans	1	1	1	1
(vi) Other financial assets	7	16	6	5
Current tax assets (net)	5	3	52	24
Other current assets	532	356	596	**425**
Asset Held For Sale	14	-	-	-
Grand Total – Assets	**6,837**	**6,787**	**7,449**	**7,350**

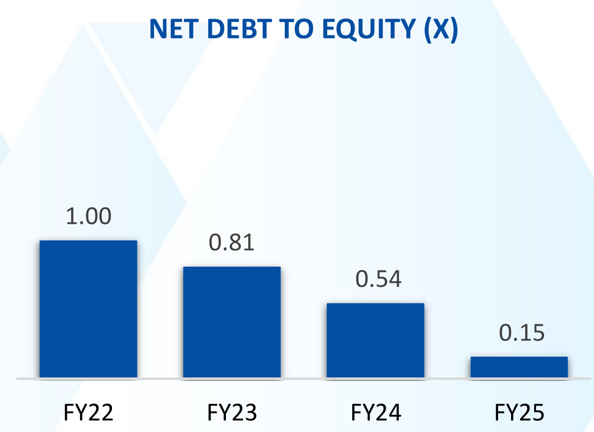
HISTORICAL KEY PERFORMANCE INDICATORS

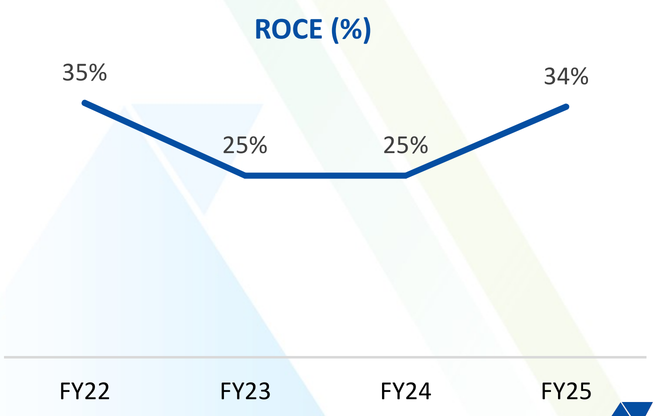










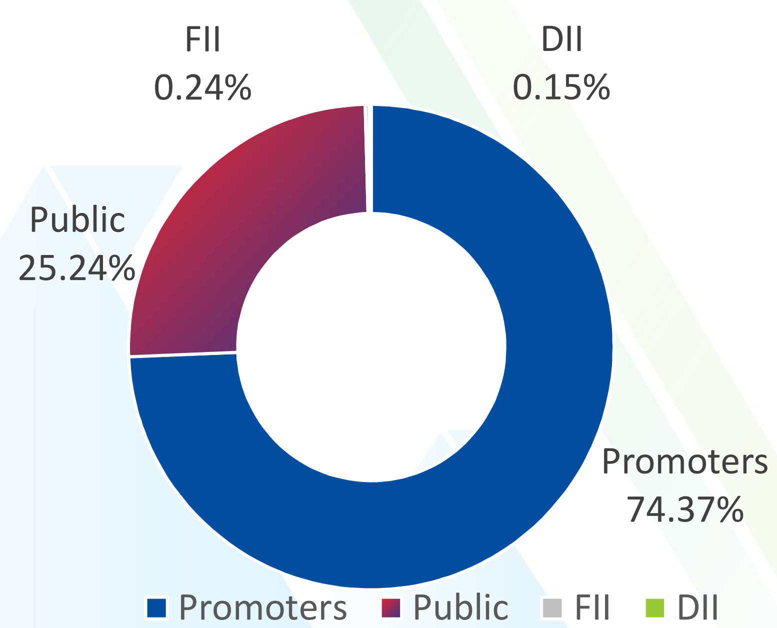


ROCE: calculate excluding exceptional items

CAPITAL MARKET INFORMATION

MARKET DATA (AS ON DEC 31, 2025)	INR
Face Value	10.0
Market Price (NSE-closing)	2,242.4
Market Cap(Mn)	33,970.8
Equity Shares Outstanding (Mn)	15.1
Average Volume ('000)	3.8

SHAREHOLDING PATTERN (As on Dec 31, 2025)



CAPEX

Board of Directors of the Company, at their meeting held on Tuesday, November 04, 2025 approved the expansion of its Performance Polymers (WWA and SBR Latex) manufacturing capacity of the Company by setting up a manufacturing facility at its Samlya (Savli), Vadodara site.

Existing capacity (total)	80,000 MTPA
Existing capacity utilization	~79%
Proposed capacity addition	30,000 MTPA
Period within which the proposed capacity is to be added	12 Months approx.
Investment required	INR 50 Crores Approx
Mode of financing	Internal Accruals
Rationale	To cater the increased demand.

UPDATE ON DEMERGER OF AGRI BUSINESS

- The Board of Directors of the Company at its meeting held on November 04, 2025, approved the Scheme of Arrangement for demerger between Jubilant Agri and Consumer Products Limited ("The Demerged Company") and Jubilant Agri Solutions Limited ("The Resulting Company") and their respective shareholders and creditors, under the provisions of Section 230-232 and other applicable provisions of the Companies Act, 2013 and the Rules made thereunder ("Scheme").

- The Scheme, *inter alia*, provides for demerger, transfer and vesting of the Agri Division i.e. the Demerged Undertaking (as defined in the Scheme) from the Demerged Company into the Resulting Company on a going concern basis, and issue of equity shares by the Resulting Company to the equity shareholders of the Demerged Company as on Record date, in consideration thereof, in the following ratio: *"1 (One) fully paid up equity share of face value of INR 10/- (Rupee Ten) each of the Resulting Company for every 1 (One) fully paid up equity share of face value of INR 10/- (Rupee Ten) each held in the Demerged Company."*

- The existing equity shares held by Demerged Company in the Resulting Company shall stand cancelled. The Scheme is subject to the receipt of requisite approvals from statutory and regulatory authorities and the respective shareholders and creditors, under applicable law. The appointment date Demerger will be the effective date.

- Further, the shares issued as consideration by Resulting Company to the shareholders of the Demerged Company pursuant to the Scheme shall be listed on BSE and NSE.

- The draft scheme has been filed with the Stock Exchanges and is awaiting approval from SEBI/ Stock Exchanges.

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Jubilant Agri and Consumer Products Ltd.

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Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance or achievements of the Company or industry results to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements, including future changes or developments in the Company's business, its competitive environment and political, economic, legal and social conditions. Further, past performance is not necessarily indicative of future results. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. The Company disclaims any obligation to update these forward-looking statements to reflect future events or developments.

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